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PRESS RELEASE

OCP GROUP AND CUMMINS AFRICA MIDDLE EAST ANNOUNCE STRATEGIC PARTNERSHIP IN MOROCCO

- OCP Group and Cummins Africa Middle East have announced the signing of a strategic partnership related to the implementation of a Master Rebuild Center (MRC) for Cummins High Horsepower engines in Khouribga, Morocco.
- The new facility will serve both North and West Africa and the scope of the agreement includes the on-site maintenance of the Cummins engines.
- The MRC will be based at the heart of OCP Group's industrial ecosystem, within the Fertiparc of the Oued Zem Complex, located in Khouribga. This partnership is the first investment in this new industrial area, which offers an attractive environment for investors (connectivity, rental model, etc.), thus boosting the regional economy and stimulating job creation.
- The MRC will be operational by 2021 and will have an area of 14 000 m² and the capacity to complete 100 engine rebuilds per annum.

Casablanca, February 12th, 2019.

OCP Group and Cummins Africa Middle East have announced the signing of a strategic partnership related to the implementation of a Master Rebuild Center (MRC) for Cummins High Horsepower engines in Khouribga, Morocco. The new facility will serve both North and West Africa and the scope of the agreement includes the on-site maintenance of the Cummins engines.

The building of the new MRC is a result of a feasibility study conducted by Cummins in several countries in Africa, with the final decision zeroing in on Morocco. The MRC will be based at the heart of OCP Group's industrial ecosystem, within the Fertiparc of the Oued Zem Complex, located in Khouribga. This partnership is the first investment in this new industrial area, which offers an attractive environment for investors (connectivity, rental model, etc.), thus boosting the regional economy and stimulating job creation. The MRC will be operational by 2021 and will have an area of 14 000 m² and the capacity to complete 100 engine rebuilds per annum.

Cummins' investment in equipment is estimated to be approximately 40 Million Dirhams and the expected job creation is estimated to be 75 jobs, composed mainly of technicians and engineers. These employees will be hired locally and will benefit from Cummins' in-house training that focuses on skills transfer and delivering excellent customer support.



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This will be the 16th Master Rebuild Centre for Cummins globally; the 2nd in Africa and the 1st in the North and West Africa Region. The new facility will be equipped with the latest tools and have state-of-the-art technology. "If it is the most recent, it will be the best", commented Rachid Ouennich, Managing Director, Cummins Distribution Africa Middle East.

The MRC consists of an industrial platform intended to receive Cummins High Horsepower engines at the end of their lives, which will be brought in from 20 countries in the North and West Africa regions. These engines, once delivered to the MRC, will be completely disassembled and inspected for defective components. They will then be re-assembled using Cummins genuine new or recon parts and tested on an engine dynamometer in order to ensure that they have reached a new life performance. The rebuilt engines will be finally returned to customers in the 20 countries in North & West Africa and are guaranteed as new.

Beyond the optimization of costs and performance of the targeted engines, this partnership reflects the commitment of OCP Group and Cummins to the socioeconomic development of Africa. "This strategic partnership implements our "triple win" model which combines improved performances for OCP, best-in-class operations for our partner and a structural impact for our ecosystem" said Iliass El Fali, Executive Vice-President Industrial operations, OCP Group.

About OCP Group

OCP plays an important role in feeding a growing global population, by providing essential elements for soil fertility and plants growth. With almost a century of experience and revenues reaching US\$ 5.0 billion in 2017, OCP Group is a leader in the phosphate rock and the world's first producer of phosphate based fertilizers. OCP provides a wide range of well adapted fertilizer products to enhance soil, increase agricultural yields, and help feeding the planet in a sustainable and affordable way.

Thanks to its large scale integrated industrial development strategy, OCP is present on the entire phosphate value chain and operates on all of its business lines, offering to its 23,000 employees a development path focused on excellence.

Headquartered in Morocco, OCP works in a close partnership with more than 160 customers over 5 continents.

Committed to best serve the development of Africa, OCP places innovation at the heart of its strategy, in particular to implement sustainable and prosperous agriculture on the continent.



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As a responsible industrial player, OCP is strongly committed to Africa's environmental, social and human development. The Group is firmly convinced that leadership and profitability are necessarily synonymous to social responsibility and sustainable development. Its strategic vision resides where these two dimensions meet.

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About Cummins Inc.

Cummins Inc., a global power leader, is a corporation of complementary business segments that design, manufacture, distribute and service a broad portfolio of power solutions. The company's products range from diesel and natural gas engines to hybrid and electric platforms, as well as related technologies, including battery systems, fuel systems, controls, air handling, filtration, emission solutions and electrical power generation systems. Headquartered in Columbus, Indiana (U.S.A.), since its founding in 1919, Cummins currently employs approximately 58,600 people committed to powering a more prosperous world. Cummins serves customers in about 190 countries and territories through a network of some 500 company-owned and independent distributor locations and approximately 7,500 dealer locations. Cummins earned \$1 billion on sales of \$20.4 billion in 2017. Press releases can be found on the Web at www.cummins.com.

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