

3Q AND 9M 2023 EARNINGS CONFERENCE CALL PRESENTATION

NOVEMBER 20TH, 2023

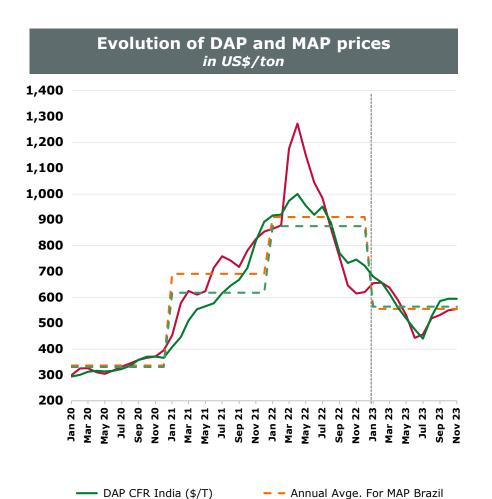
CONFIDENTIAL AND PROPRIETARY Any use of this material without OCP's specific permission is strictly prohibited This presentation has been prepared by OCP S.A. ("OCP") strictly for discussion purposes, and contains certain statements that are, or may be deemed to be, "forward-looking statements" within the meaning of the safe harbor provisions set forth in the U.S. Private Securities Litigation Reform Act of 1995. Such statements include, but are not limited to, liabilities, strategic, industrial, commercial plans and expected future financial and operating results such as revenue growth and earnings. They are based on the current beliefs, expectations and assumptions of OCP's management as of the date on which they are made in connection with past and/or future financial results, and are subject to significant uncertainties and risks, which OCP shall not be held liable for. These risks and uncertainties include, but are not limited to, risks and uncertainties arising from the future success of current and strategic plans and future financial and operating results and reserves; changes in such plans and results; any difficulty that OCP may experience with the realization of benefits and anticipated levels of capital expenditures for the second half of the year and beyond; the current and future volatility in the credit markets and future market conditions; OCP's strategy in connection with customer retention, growth, product development and market position; industry trends; volatility in commodity prices; changes in foreign currency, interest and exchange rates; international trade risks; changes in government policy and developments in judicial or administrative proceedings in jurisdictions which OCP is subject to; changes in environmental and other governmental regulation, including regulatory investigations and proceedings; any natural events such as severe weather, fires, floods and earthquakes or man-made or other disruptions of OCP's operating systems, structures or equipment; the effectiveness of OCP's processes for managing its strategic priorities; and OCP's belief that it has sufficient cash and liquidity and/or available debt capacity to fund future financial operations and strategic business investments. Actual results may differ from those set forth in the forward-looking statements contained in this presentation, and OCP undertakes no obligation to publicly update any of its forward-looking statements, whether written or oral, that may be made from time to time, whether as a result of new information, future developments or otherwise.

This presentation includes OCP's financial statements which are produced in Moroccan Dirhams (the local currency). For ease of presentation, financial information included in this presentation is translated into U.S. Dollars, and these translated figures have not been audited. For the purpose of such translated figures, OCP used the following exchange rate table, which sets forth the year average and year-end Dirham/U.S. Dollar exchange rates for the following periods:

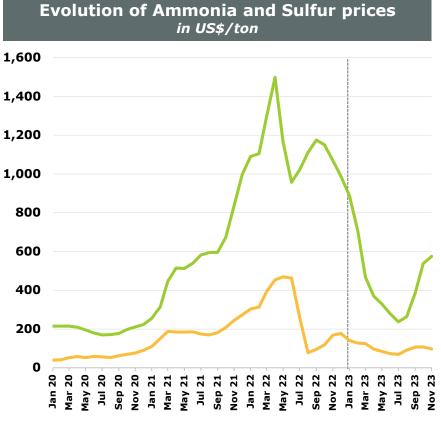
USD/MAD	Sept 2023	Sept 2022	December 2022
Period End	10.2985	10.9961	10.4477
Average	10.1209	9.9600	10.1606



Market Overview

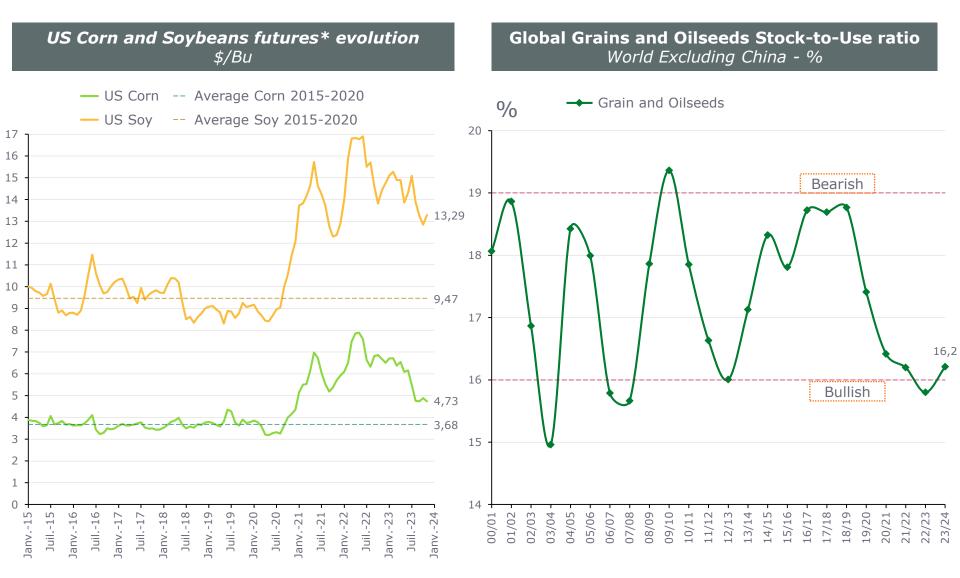


Annual Avge. For DAP India — MAP CFR Brazil (\$/T)



- Ammonia Prices fob Caribbean - Sulfur Prices ME

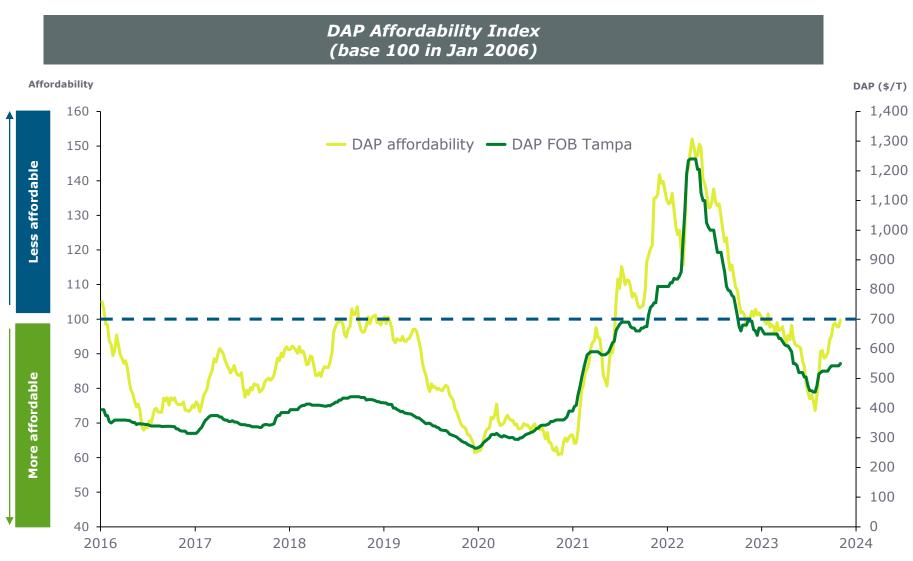
CROP PRICES REMAIN AT HISTORICALLY FAVORABLE LEVELS DESPITE INCREASING GRAIN STOCKS-TO-USE



5 Source: Reuters Eikon

*Corn & Sov 1st future

FERTILIZER AFFORDABILITY REMAINS ATTRACTIVE COMPARED TO LAST YEAR

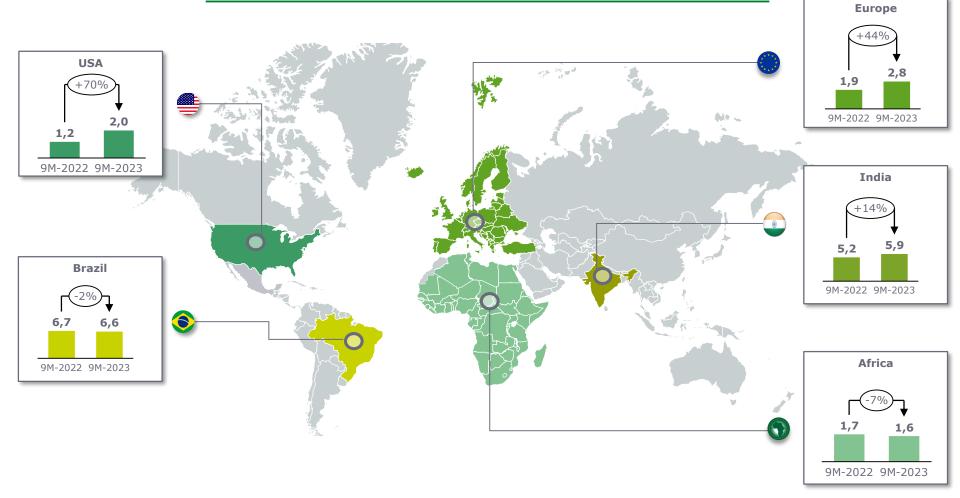


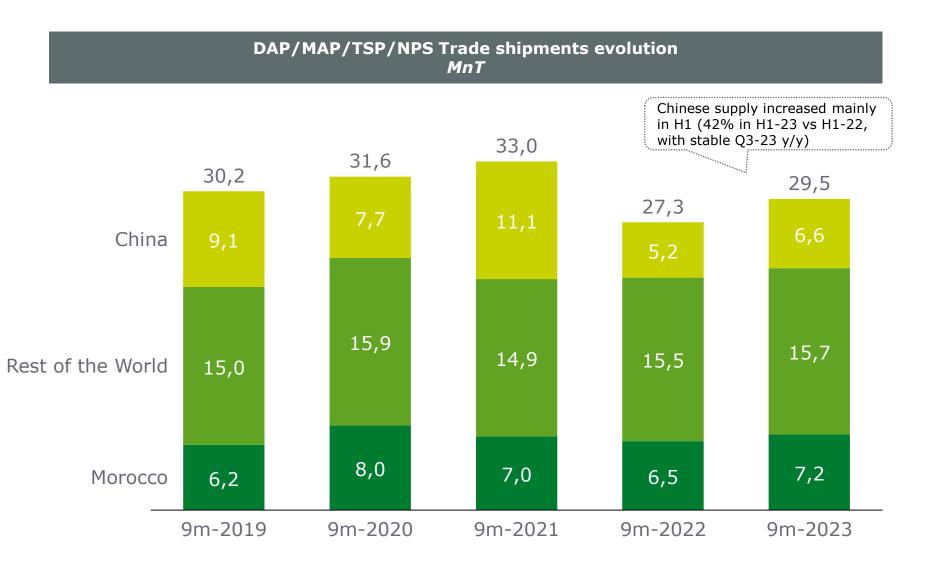
6 Source: CRU, DAP affordability is a ratio between DAP average FOB prices (Tampa, North Africa, Saudi and Baltic) and the crop prices index (weighted average crop prices).

LOW INVENTORIES AND GOOD FARMER ECONOMICS FAVORED DEMAND RECOVERY MAINLY TO THE WEST OF SUEZ

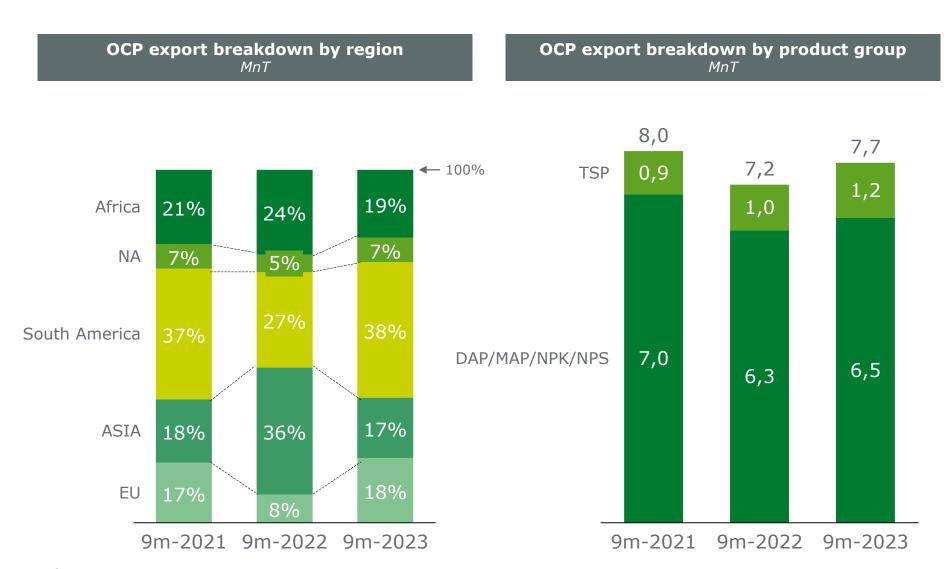
Variation of phosphate fertilizers import demand

MnT - DAP/MAP/NPS/TSP - (Jan-Sep2023 vs Jan-Sep2022)





OCP ADAPTED ITS REGIONAL EXPORTS TO MEET MARKET NEEDS THANKS TO ITS FLEXIBILITY



OUTLOOK & PERSPECTIVES



➔ Globally, in 2023 the demand recovery was limited after 2022 drop, meaning a continuous potential for growth thanks to relatively strong grain fundamentals and lower fertilizers prices

- ➔ India and Pakistan will start the year with very low inventories thanks to good demand and limited arrivals in Q4.
- ➔ In Brazil, imports to grow stronger in 2024 thanks to planted area increase.
- → Low Inventories and good fundamentals in US and Europe should keep demand healthy for the coming season
- → Africa already showing higher imports in second part of 2023 and this trend should continue in the mid-term
- → China export limitations expected to continue at least into 2024 at levels comparable to 2023.
- ➔ USA production is expected to remain in ranges comparable to 2021-2023 period
- ➔ Additional 2 TSP lines from OCP coming progressively online in 2024
- → Limited additional supply to start in 2024 (India and Brazil)



S

- → Balanced Raw Material markets
- Sufficient Sulphur supply supported by ramp up of new production in the Middle East and stable demand from fertilizer producers will keep the market balanced. Growing domestic production and high port stocks will limit import demand from China.
- Ammonia market is expected to be balanced amid stable demand from fertilizer sector and limited demand from industrial sector on the back of normal supply. Launch of new supply capacity in the US in 2024 will reduce risks of price volatility.

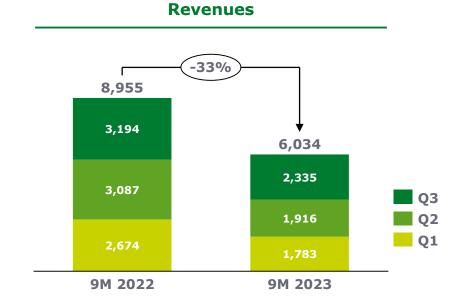
Balanced to undersupplied market in perspective, with continued demand rebound in several regions. Additional supply worldwide to keep up with reemerging demand



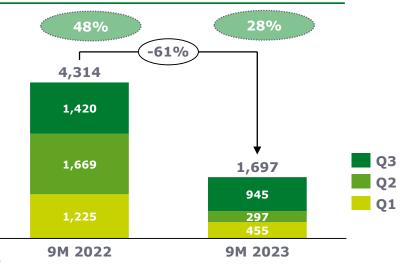
Financial Overview

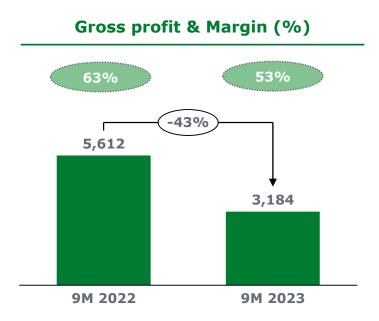
FINANCIAL PERFORMANCE SNAPSHOT

In US\$m

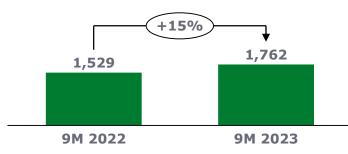


EBITDA & Margin (%)



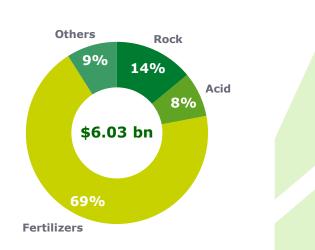


Capital expenditures

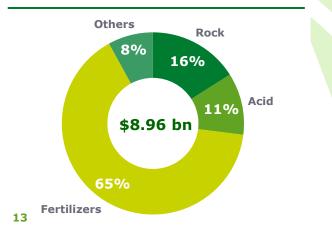


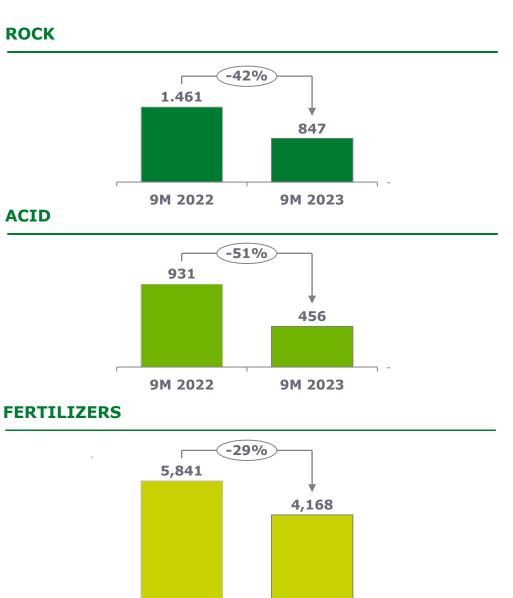
REVENUE BREAKDOWN BY PRODUCT CATEGORY

Revenue breakdown in 9M 2023



Revenue breakdown in 9M 2022





9M 2022 9M 2023

THANK YOU

